

Lincolnshire Highways Alliance demonstrates their use of the HMEP LEAN Toolkit:

‘Lincolnshire Highways Alliance carries out a depot review using the HMEP LEAN Toolkit’

Name of Alliance/Authority/Client	Lincolnshire Highways Alliance
Project Description	Lincolnshire has over 9000km of roads and is set up in 4 geographical divisions to cover this large area. They wanted to respond to localism and create a local delivery mechanism but having several divisions can also lead to difficulties with consistency and efficiency. They needed to balance the tension from Members for localism and independence versus budget pressures and wanting standardised efficiencies through a new culture of process based working. To achieve this they embarked on two LEAN change processes – a rapid improvement event around depots, and a wider project looking at the processes and creating a plan for the future state across the whole system.
Outcomes and benefits	They have saved money. Their rapid improvement exercise led to work with an initial cost of £12,000 that saved £17,000 per annum in time savings in getting people in and out of the depot quicker. In addition, improved efficiency of gangs has saved them £400,000 over 2 years as well as fuel savings. There is continuing pressure to create more efficiencies and this will help to get support for further action on the LEAN plan. They intend to go round the loop again with the overall design. They are also continuing their drive for standardisation and centralised programming – the key is simplification and standardising their way of working. It will create simple, better processes that can do more at a lower cost.
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Disclaimer: When considering all HMEP case studies, please remember that whilst the initiative described was beneficial in this case, it may not be suitable in every situation.

About HMEP

- **HMEP exists to help transform and improve the condition of our roads and highways for every local community.**
- **HMEP is results driven;** from potholes to procurement; labour and plant costs to shared services; contracting to supply chain reviews, HMEP’s tools and resources can help.

Context

- Managing local highways is now a **critical challenge** for local authorities who **are in the spotlight and feel concerned about the future of their** single biggest asset: **local roads**.
- They know that maintaining **their highways, with less money**, is a key priority; and that this has been intensified following the bad weather and **continued demand and scrutiny** from the public and business leaders.
- Doing **more with less** and finding **new ways of resourcing and working** has never been more important, or needed.
- Balancing **longer-term**, strategic planning while **keeping our local roads safe and serviceable** is a critical challenge.
- The Highways Maintenance Efficiency Programme (HMEP) can help you to **plan and deliver greater efficiencies** so that local highways **funding can be fully maximised and go further**.

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- Send an **enquiry form** or go to the HMEP website by clicking [here](#)
- Sign up for HMEP email updates or ask the HMEP advocate or elected member in your area to contact you. Send an email to highwaysefficiency@dft.gsi.gov.uk